

February 22, 2021

Mr. Bill Magness
President and Chief Executive Officer
Electric Reliability Council of Texas
7620 Metro Center Drive
Austin, Texas 78744

Dear Mr. Magness,

Our cities have worked around the clock to address our residents' needs during this emergency. Our infrastructure has been challenged, damaged and unresponsive at the time of our highest need.

As a result, it has become painfully clear that our communities were made vulnerable by numerous decisions by the Electric Reliability Council of Texas' leadership. ERCOT's grid management protocols and policies during the cold weather did not seem to take into consideration exposure to sustained freezing temperatures. Additionally, how ERCOT chose to manage the grid during the extended cold weather led to unpredictable and inconsistent blackouts across our cities, contradicting the experience that our communities were prepared to endure. At the same time, none of the information communicated by the agency aided our ability to prepare or support our residents, some of whom continue to experience multiple days without electricity. We are also concerned that the current fiscal models and business plans that ground ERCOT's partnership with our utilities seems to prioritize revenue generation over other similarly important priorities.

We urge state leaders to thoroughly examine the policies and decisions that left our cities and the entire state vulnerable during this week's extreme weather event. ERCOT's processes and protocols need a full public airing as well as action from state leadership that will prevent this type of disaster in the future. Perhaps no one is better equipped to communicate the devastating impacts of the storm on Texans than those of us at local level, and we offer our cooperation and collaboration to find meaningful solutions. Our residents deserve answers -- and they deserve reliable energy for their homes and businesses.

We are confident that you agree ERCOT's deficiencies must be addressed, and we urge you to act as soon as possible. Texans are counting on their elected leadership to provide solutions.

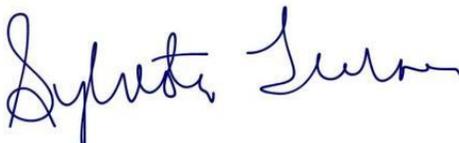
Sincerely,



Mayor Ron Nirenberg
City of San Antonio, Texas



Mayor Jeff Williams
City of Arlington, Texas



Mayor Sylvester Turner
City of Houston, Texas



Mayor Betsy Price
City of Fort Worth, Texas



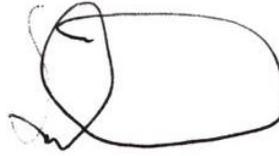
Mayor Eric Johnson
City of Dallas, Texas



Mayor Harry LaRosiliere
City of Plano, Texas



Mayor Steve Adler
City of Austin, Texas



Mayor Joe R. Zimmerman
City of Sugar Land, Texas



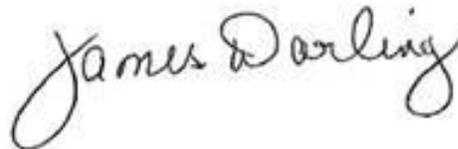
Mayor Pete Saenz
City of Laredo, Texas



Mayor Ginger Nelson
City of Amarillo, Texas



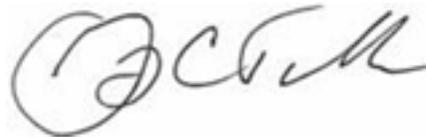
Mayor Paulette M. Guajardo
City of Corpus Christi, Texas



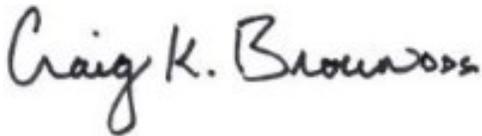
Mayor James Darling
City of McAllen, Texas



Mayor Rick Stopfer
City of Irving, Texas



Mayor George Fuller
City of McKinney, Texas



Mayor Craig K. Brown
City of Galveston, Texas



Mayor Ambrosio Hernandez
City of Pharr, Texas

Cc:

The Honorable Greg Abbott, Governor

The Honorable Dan Patrick, Lieutenant Governor

The Honorable Dade Phelan, Speaker of the Texas House

Ms. Sally Talberg, Board Chair, Electric Reliability Council of Texas